

Republic of the Philippines PROVINCIAL GOVERNMENT OF CAVITE

CAVITE BUS RAPID TRANSIT SYSTEM PROJECT REQUEST FOR COMPARATIVE PROPOSALS

INSTRUCTIONS TO CHALLENGERS
PART 2
July 2024

ANNEXES and/or BID FORMS

ANNEX QD-1A: BIDDER COMPOSITION

1.	Name of Challeng	er or Prospective Bidder:
2.	Contact Informatio	n of Challenger or Prospective Bidder
a.	Address	
b.	Website	
c.	Contact Person	
	i. Telephone	
	ii. Fax	
	iii. E-mail	
	Name of Entity	ne Construction Experience
D.	Relationship to Challenger or	
c.	Address	
d.	Website	
e.	Contact Person	
	i. Telephone	
	ii. Fax	
	iii. E-mail	
	Note: If this requireme proposing a Construction Contract	nt is fulfilled by the Challenger or Prospective Bidder uction Contractor, list not more than one (1) for and provide the information above.

4. Affiliates, if any, of the entity which fulfills the Construction Experience, whose completed projects are being submitted as evidence of that entity's construction experience.

a. Name	
b. Address	
c. Contact Person	
d. Telephone	
Number	
e. Email	

Note: Attach evidence of Affiliation

5. Entity which fulfil	Is the Op	erations and Maintenance (O&M) Experience.
a. Name of Entity		
b. Relationship to		
Challenger or		
c. Address		
d. Website		
e. Contact Person		
iv. Telephone		
v. Fax vi. E-mail		
VI. ETTIGII		
•	or experie	tity which fulfills the O&M Services Experience, ence is being submitted as evidence of that perience.
a. Name		
b. Address		
c. Contact Person		
d. Telephone		
Number		
e. E-mail		
<u>e. L-Maii</u> Note: Attach ev	·	r x rrii - 1
a. Name of Entity b. Relationship to		
Challenger or Prospective Bidde	er	
c. Address		
d. Website		
e. Contact Person		
i. Telephone		
ii. Fax		
iii. E-mail		
Note: If this requ	irement v entities c	vill be fulfilled collectively by more than one (1) and provide the information above for each of
•	nose finar	entity which fulfills the Financial Qualification ncial capability is being submitted as evidence apability.
a. Name		
b. Address		
c. Contact Person		

d. Telephone	
Number	
e. E-mail	

Note: Attach evidence of Affiliation

F	or	and	on	behalf	of	(Name	of	Challenger
Prospec	ctive	e Bidd	er)					

(Signature of Authorized Representative) (Name, Title, and Date)

ANNEX QD-1B: BIDDER COMPOSITION

(For a Challenger or Prospective Bidder which is a Consortium)

Name of Consortium: _				
1. Consortium Member	rs			
	Lead Member	Other Member	Other Member	Other Member
Name				
Percentage Interest in the Consortium				
Type of Legal Entity (corporation/				
2. Contact Information	of Consortiu	m Members		
a. Lead Member				
b. Address				
c. Website				
d. Contact Person				
i. Telephone				
ii. Fax				
iii. E-mail				
a. Consortium				
b. Address				
c. Website				
d. Contact Person				
i. Telephone				
ii. Fax				
iii. E-mail				
_ Consortium				
Member				
b. Address				
c. Website				
d. Contact Person				
i. Telephone				
ii. Fax				
iii. E-mail				

3. Entity which fulfills the Construction Experience

a. Name of Entity	
b. Relationship to	
Challenger or	
c. Address	
d. Website	
e. Contact Person	
vii. Telephone	
viii. Fax	
ix. E-mail	

Note: If this requirement is fulfilled by the Challenger or Prospective Bidder proposing a Construction Contractor, list not more than one (1) Construction Contractor and provide the information above.

4. Affiliates, if any, of the entity which fulfills the Construction Experience, whose completed projects are being submitted as evidence of that entity's construction experience.

a. Name	
b. Address	
c. Contact Person	
d. Telephone	
Number	
e. Email	

Note: Attach evidence of Affiliation

a. Name of Entity	
b. Relationship to	
Challenger or	
c. Address	
d. Website	
e. Contact Person	
x. Telephone	
xi. Fax	
xii. E-mail	
whose project c	of the entity which fulfills the O&M Services Experience, or experience is being submitted as evidence of that vices Experience.
a. Name	
b. Address	
c. Contact Person	
d. Telephone	
Number	
e. E-mail	
	dence of Affiliation
9. Entity which fulfilla. Name of Entity	ls the Financial Qualification Requirement
b. Relationship to	
Challenger or	
Prospective Bidde	r
c. Address	
d. Website	
e. Contact Person	
i. Telephone	
ii. Fax	
iii. E-mail	
entity, list all the them.	rement will be fulfilled collectively by more than one (1) entities and provide the information above for each of of the entity which fulfills the Financial Qualification
. , , , , , , , , , , , , , , , , , , ,	
·	nose financial capability is being submitted as evidence nancial capability.
•	nose financial capability is being submitted as evidence

Entity which fulfills the O&M Services Experience

5.

c. Contact Person	
d. Telephone	
Number	
e. E-mail	

Note: Attach evidence of Affiliation

		behalf d Lead N		(Name per)	of
. •		uthorized d Date)	l Rep	presentati	_ ve)

ANNEX QD-2: COMPANY INFORMATION

- a. To be submitted by all entities (whether as Challenger or Prospective Bidder, Consortium Member, Contractor, Affiliate) listed on all sections of the Bidder Composition (Form QD-1A or QD-1B).
- b. Required attachments: For all entities submitting this form
 - (i) Certified true copy of its latest General Information Sheet (GIS)
 - (ii) Certified true copy of SEC Certificate of Incorporation
 - (iii) Certified true copy of Articles of Incorporation and By-laws
 - (iv) Board of Director's Resolution authorizing the participation of the Corporation in the Competitive Challenge Process for the Project. In case of a Consortium, each of the members' Board of Director's Resolution authorizing the participation of the Corporation as a Consortium indicating the names of each of the members, designation of the lead member and the entity satisfying the qualification requirements.
 - (v) Certified true copy of the Business Permit or License
 - (vi) Certified true copy of BIR Tax Clearance
 - (vii) Certified True Copies of its last three (3) years Audited Financial Statement as stamped received by the Bureau of Internal Revenue.

1. Name of Entity	
2. Type of entity (please check one)	□ Partnership□ Corporation□ Other
Consortium Member or not? (Please check one)	□Yes □ No
Nominated Contractor or not? (Please check one)	□Yes □ No
5. Affiliate of an entity listed in QD-1A or QD-	□ Yes, Affiliate of
1B?	□No
6. Place of Incorporation or Registration	
7. Year of Incorporation or Registration	
8. Principal Purposes or Businesses	

9. Shareholder or Partner Information

Name of Shareholder or Partner	Nationality	Percentage of shareholding or interest

(Insert rows as necessary)			
(11.1001110110100000011)			
10. Information on Beneficial Interest	Ow	rners who ow	n more than 5% Beneficial
Name of Beneficial Owner	No	ationality	Percentage total of Beneficial ownership
(Insert rows as necessary)			
For and on behalf of (Name of Entity) For and on behalf of (Name of Challenger or Prospective Bidder/ If a Consortium, Name of Consortium and Lead Member)			
(Signature of Authorized Representation) (Name, Title, and Date)	, Represe	ure of Authorized entative) Title, and Date)	

ANNEX QD-3: NOTARIZED CERTIFICATION OF ABSENCE OF UNSATISFACTORY PERFORMANCE RECORD

a.	To be accor	mplished	d by th	ne au	uthorized	l repres	sen [·]	tativ	e of eacl	h C	halle	nger or
	Prospective	Bidder	and	the	entities	listed	in	all	sections	of	the	Bidder
	Composition	(Form C	QD-1A	or Q	D-1B).							

Challenger or Prospective Bidder:	
Entity which fulfills a Qualification Requirement:	
Relationship to Challenger or Prospective Bidder:	

Republic of the Philippines) s.s.

Certification of Absence of Unsatisfactory Performance Record

I, (name), (citizenship), of legal age, with office address at (address), as the (position/designation) of (name of company represented), a (corporation/partnership) organized and existing under and by virtue of the laws of (place of incorporation/registration) hereby certify, for and on behalf of (name of company represented), that (name of company represented) does not have any record of unsatisfactory performance on any of its projects and contracts. "Unsatisfactory Performance" means any of the following:

- 1. Failure to satisfactorily perform any of our obligations on any contract, as evidenced by imposition of a judicial pronouncement or arbitration award;
- 2. Expulsion from any project or contract;
- 3. Termination any of its contracts due to breach of its obligations thereunder;
- 4. Inclusion in a blacklist issued by any governmental agency;
- 5. Involvement in any Corrupt, Fraudulent, Coercive, Undesirable, or Restrictive Practice or having Conflicts of Interest.

(Date and Place of Execution)

For and on behalf of (Name of Entity)

(Signature of Authorized Representative) (Name, Title)

SUBSCRIBED AND SWORN TO before me this () day of (month and year) at (place), affiant exhibiting to me his/her (proof of identity acceptable under Philippine notarial regulations), issued at (city) on (date).

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Doc. No;	
Page No	;
Book No.	
Series of 2024.	

ANNEX QD-4: CONSTRUCTION EXPERIENCE

- a. To be submitted by the entity or entities which fulfill the Construction Experience Requirement in Section Error! Reference source not found. and 14.4, as identified in the Bidder Composition (Form QD-1A or QD-1B).
- b. Required attachment for each entity submitting this form:
 - (i) Certified list of Completed and Ongoing Projects and Actual photos of completed projects.
 - (ii) If the project was completed by an Affiliate of the entity which fulfills the Construction Experience, evidence of such affiliation.
 - (iii) Certified true copy of valid PCAB license for Category "AAAA".

Challenger or Prospective	
Entity which fulfills the	
Construction Requirement	
Relationship to Challenger or Prospective Bidder	(Challenger or Prospective Bidder / Consortium Member / D&E Contractor)

1. Project Completed

Name of Project	
Location	
Description	(Include environmental risk mitigation and protection engineering features and systems)
Date of Contract	
Date of Completion	
Nature of	
Involvement	
Client	
Cost of Contract	
Name of Entity*	
which Completed	
Project	

^{*} Must be the entity identified above or an Affiliate. If an Affiliate, evidence of such affiliation must be submitted.

2. Other Completed Projects

Name of Project	
Location	

Description	(Include environmental risk mitigation and protection engineering features and systems)
Date of Contract	
Date of Completion	
Nature of	
Involvement	
Client	
Cost of Contract	
Name of Entity*	
which Completed	
Project	

^{*} Must be the entity identified above or an Affiliate. If an Affiliate, evidence of such affiliation must be submitted.

Name of Project		
Location		
Description		(Include environmental risk mitigation and
		protection engineering features and systems)
Date of Contract		
Nature	of	
Involvement		
Client		
Cost of Contract		
Name of Entity*		
which Completed		
Project		

^{*} Must be the entity identified above or an Affiliate. If an Affiliate, evidence of such affiliation must be submitted.

For and on behalf of
(Name of Entity)

For and on behalf of
(Name of Challenger or
Prospective Bidder/ If a
Consortium, Name of Consortium
and Lead Member)

(Signature of Authorized Representative)
(Name, Title, and Date)

For and on behalf of
(Name of Challenger or
Prospective Bidder/ If a
Consortium, Name of Consortium
and Lead Member)

(Signature of Authorized Representative)
(Name, Title, and Date)

ANNEX QD-5: OPERATION AND MAINTENANCE SERVICES EXPERIENCE

- a. To be submitted by the entity or entities which fulfill the O&M Services Experience in Section **Error! Reference source not found.**, as identified in the Bidder Composition (Form QD-1A or QD-1B).
- b. Required attachment for each entity submitting this form:
 - (i) Certified List of Completed and Ongoing Projects demonstrating the prescribed O&M Services Experiences
 - (ii) If the project was completed by an Affiliate of the entity which fulfills the Construction Experience Requirement, evidence of such affiliation

Challenger or Prospective	
Entity which fulfills the	
Relationship to Challenger or Prospective Bidder	(Prospective Bidder / Consortium Member / Construction Contractor)

2. Project Completed

3. Other Completed Projects

^{*} Must be the Entity identified above or an Affiliate. If an Affiliate, please attach evidence of such affiliation.

Cost of Contract			
Name of Entity*			
which Completed			
Project			
Must be the Entity identite evidence of such affiliation	Affiliate. If an Affi	liate, p	lease attach
Name of Project			
Location			
Description			
Date of Contract			
Nature of			
Involvement			
Client			
Cost of Contract			
Name of Entity*			
which Completed			
Project			
Must be the Entity identite widence of such affiliation of and on behalf of Name of Entity)	Affiliate. If an Affi For and o (Name of Prosp Consortium, No and Lead Mem	on beh bective ame of	alf of Bidder/ If
	and Lead Men		

ANNEX QD-6: KEY PERSONNEL

a. To	be submitted	by the	Challenger	or Prosp	ective	Bidder
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b. Required attachments:

Employer
Position
Start Date
End Date
Description

of

- (i) Recent photo of key personnel
- (ii) Latest CV of each key personnel

Name of Challenger or	Prospective Bidder:	
1. Key Personnel		
Name		
Employer		
Position		
Nationality		
Date of Birth		
Key Experience (add Employer	columns as necessar	/)
Position		-
Start Date		
End Date		
Description of		
Projects		
Undertaken	1	
Educational Backgrour		1, 0, 1, 1,
College Degree:	School:	Year Graduated:
Graduate Studies:	School:	Year Graduated:
Professional License:	Year:	
2. Key Personnel		
Name		
Employer		
Position		
Nationality		
Date of Birth		·

Projects		
Undertaken		
Educational Backgro	ound	
College Degree:	School:	Year Graduated:
Graduate Studies:	School:	Year Graduated:
Professional License:	Year:	real Gladualea.
Troressional Licerise.		
3. Key Personnel		
Name		
Employer		
Position		
Nationality		
Date of Birth		
Key Experience (add c	olumns as necessar	y)
		, ,
Employer		
Position		
Start Date		
End Date		
Description of		
Projects		
Undertaken		
Educational Backgrour	ıd	
College Degree:	School:	Year Graduated:
Graduate Studies:	School:	Year Graduated:
Professional License:	Year:	
		<u> </u>
4. Key Personnel		
.,		
Name		
Employer		
Position		
Nationality		
Date of Birth		
Date of Billi		
Kari Europiano a Lardal a	al	. 1
Key Experience (add c	olumns as necessar	У)
Employer		
Position		
Start Date		
End Date		
Description of		
Description Of		

Projects		
Undertaken		
Educational Backgrou	und	
College Degree:	School:	Year Graduated:
Graduate Studies:	School:	Year Graduated:
Professional License:	Year:	

For and on behalf of (Name of Challenger or Prospective Bidder/ If Consortium, Name of Consortium and Lead Member)

(Signature of Authorized Representative) (Name, Title, and Date)

ANNEX QD-7: NOTARIZED STATEMENT OF FINANCIAL CAPABILITY

- a. To be submitted by the entity which fulfills the Financial Qualification Requirement in Section **Error! Reference source not found.** and 14.7, as identified in the Bidder Composition (Annex QD-1A or QD-1B).
- b. Required attachments:
 - (i) Certified true copies of the last three (3) years audited financial statements
 - (ii) Bank testimonial letter from a domestic universal or commercial bank or an international bank duly licensed or recognized by the BSP

Challenger or Prospective	
Entity which fulfills the	
Relationship to Challenger or Prospective Bidder	

Republic of the Philippines	
) S.S.

Notarized Statement of Financial Capability

I, (name), (citizenship), of legal age, with office address at (address), as the (position/designation) of (name of entity), a (corporation/partnership) organized and existing under and by virtue of the laws of (place of incorporation/registration), after having been duly sworn according to law, hereby certify for and on behalf of (name of entity) that the information stated in this Notarized Statement of Financial Capability is true and that the attached documents are genuine and true copies of the original. I further certify that:

1. The Financial Summary of (Name of Entity) from 2021 to 2023 is as follows:

Fi	nancial Information	2023	2022	2021
(Ind	dicate last day of			
ac	counting year)			
1.	Total Assets			
2.	Total Liabilities			
3.	Total Net Worth			
4.	Profits before Taxes			
5.	Profits after Taxes			

2. The Challenger or Prospective Bidder or Consortium Member is a customer in good standing of the following banks (provide the names and contact details of at least two banks):

Name of Bank 1	
Address	
Contact Person	
Tel. No.	
Email	
Name of Bank 2	
Address	
Contact Person	
Tel. No.	
Email	
For and on behalf of (Nam (Signature of Authorized Re (Name) (Designation)	
(place), the affiant exhibiting	O before me this (date) day of (month and year) at ng to me his/her (proof of identity acceptable under ons), issued at (city) on (date).
	Notary Public
Doc. No; Page No; Book No; Series of 2024.	

ANNEX QD-8: OMNIBUS SWORN STATEMENT AND APPLICATION TO PRE-QUALIFY AND SUMBIT COMPETITIVE PROPOSAL

[Company Letterhead]

Republic of the Philippines) S.S.

Omnibus Sworn Statement and Application to Pre-Qualify and Submit a Competitive Proposal for the Cavite Bus Rapid Transit System (BRT) Project

I, (name), (citizenship), of legal age, with office address at (address), as the authorized representative of (name of Challenger or Prospective Bidder), a (corporation/partnership or Consortium) (organized and existing under and by virtue of the laws of [place of incorporation/registration]; or organized by agreement among its Consortium Members, after having been duly sworn according to law, hereby certify for and on behalf of (name of Challenger or Prospective Bidder or Consortium) that:

- 1. In accordance with the RCP for the CBRT Project (hereinafter referred to as the "Project"), the (Name of Challenger or Prospective Bidder), a partnership/corporation/Consortium with business address at, is applying to prequalify and to submit a Competitive Proposal for the Project.
- 2. (Name of Challenger or Prospective Bidder) confirms that all statements made, and the information and documents provided in its Qualification Documents, Technical Proposal and Financial Proposal, including statements made by all Consortium Members, their Affiliates, and nominated contractors, are true and correct and any misrepresentation or false statement made therein shall be a ground for its disqualification.
- 3. (Name of Challenger or Prospective Bidder) confirms that it/the Consortium is Philippine majority-owned-and-controlled and that the undersigned is its duly authorized representative.
- 4. (Name of Challenger or Prospective Bidder) authorizes the PGC to conduct any inquiry, clarification or investigation to verify the statements, documents, and information submitted in its Qualification Documents, Technical Proposal and Financial Proposal, and to seek such clarification or information from its directors, officers, employees, advisors, clients and banks regarding any legal, technical and financial aspect of its Competitive Proposal. (Name of Challenger or Prospective Bidder) also permits third parties to supply information required to verify statements and information submitted as part of the Competitive Proposal.
- 5. (Name of Challenger or Prospective Bidder) acknowledges the right of the PGC to reject its Competitive Proposal without assigning any reason and to cancel the Competitive Challenge Process at any time, without incurring any liability, and accepts all the terms and conditions of the Instructions to Challengers and other documents comprising the RCP.

- 6. (Name of Challenger or Prospective Bidder), including the entities it has identified to comply with the Qualification Requirements under the Instructions to Challengers, have not at any time engaged in any Corrupt, Fraudulent, Coercive, Undesirable, or Restrictive Practices, nor have a Conflict of Interest.
- 7. (Name of Challenger or Prospective Bidder) waives any right to and shall not seek or obtain any restraining order, writ of injunction or prohibition or any other form of coercive judicial, quasi-judicial or administrative writ, process or issuance against the PPP-SC and the PGC to restrain, prevent, suspend, or in any manner forestall, hinder, obstruct or render inconvenient the Competitive Challenge Process.
- 8. (Name of Challenger or Prospective Bidder) acknowledges that the PGC is undertaking this Competitive Challenge Process in the performance of its functions to ensure the provision of a critical infrastructure facility and basic service and that, therefore, the Project is of paramount public interest and importance and that the PGC will suffer serious and irreparable damage on account of any breach by (Name of Challenger or Prospective Bidder) of these undertakings, and agree that the breach of these undertakings shall result in (Name of Challenger or Prospective Bidder)'s automatic disqualification to bid for the Project.
- 9. (Name of Challenger or Prospective Bidder) certifies that it or any of its Consortium Members or its Affiliates or the Consortium Members' Affiliates or any entity under its or its Affiliate's, or Consortium Members' or their Affiliates' Control do not have any pending litigated or arbitrated dispute with the Philippine Government, the PGC, and/or any of its agencies.

(Date and Place of Issue).

For and on behalf of (Name of Challenger or Prospective Bidder/Consortium)

(Signature of Authorized Representative) (Name) (Designation)

SUBSCRIBED AND SWORN TO before me this (date) day of (month and year) at (place), the affiant exhibiting to me his/her (proof of identity acceptable under Philippine notarial regulations), issued at (city) on (date).

Notary Public

Book No.; Page No.; Book No.; Series of 2024.

ANNEX TP-1: PROJECT STUDY

The Project Study must discuss and present the Challenger's understanding, assessment, approach, and delivery strategy for the development and implementation of the Project in strict accordance with the basic Minimum Performance Standards and Specifications (MPSS) and the terms of the Joint Venture Agreement (JVA). No rejection, restriction, modification of, limitation, reservation against or exception to the MPSS and JVA terms, requirements, standards and specifications can be made.

The Project Study shall not exceed 200 pages (inclusive of schedules or annexes). Each section of the Study must be presented in the form, subject heading, content, and order detailed below.

SUBJECT	DESCRIPTION
Cover Page	Include the names of the consortium and the consulting firm that prepared the study and their contact details
Table of Contents	Provide a table of contents with subject headings and page numbers
Executive Summary	Provide a summary of the key information and analysis presented in the study
A. INTRODUCTION Background and Rationale	State the background and rationale of the
of the Project Study	study including the Challenger's understanding of the Project and why the Challenger decided to participate in the Competitive Challenge Process; Discuss the framework for the study including the preferred approaches, methodology, systems, concepts, assumptions, expectations, principles, theories, and courses of action
2. LGU Profile/ Cavite Province as the Implementing Agency Agency	Describe the geographic area for which data is analyzed in the study; Describe the physical features in geography and topography of Cavite Province including the targeted Project site or peninsula; Provide an assessment of the quality of the structure and functioning of Cavite Province's ecosystems including those at the targeted Project site; Present and discuss updated key socio-economic indicators, data and statistics about Cavite

	SUBJECT	DESCRIPTION
		Province relevant to the Project; Provide a logistics infrastructure and multi-modal transportation system, network and industry analysis in respect of Cavite Province, Metro Manila, intra-Province, and the Philippines as a whole; Discuss how the Project and its envisioned end uses can help solve and address identified issues.
3.	Project Description, Scope and Objectives	State the Challenger's understanding of the overall purpose, aim, scope and definition of the Project in accordance with the MPSS and the JVA.
4.	Project Proponent	Identify the Proponent or the Challenger's Consortium members and describe each member's role and legal, technical and financial qualifications to develop the Project that satisfy the requirements under the RCP
5.	Key Institutions and Stakeholders	Identify the key Project stakeholders and provide a brief institutional analysis for each one
В.	THE PROJECT	
6.	Project Rationale	Explain the need for the Project in the growth of the country's transport sector and the economy as a whole
7.	Joint Venture and Strategic Business Plan for the CBEX	Describe and explain the key terms and features of the Challenger's competitive proposal to implement the Project as the possible joint venture partner of Cavite Province; Include the Challenger's strategic view and proposed overall plan showing how the Project can be successfully developed and commercially viable.
8.	Project Vision and Main Benefits	Describe the Challenger's vision for the Project to fit within the Province of Cavite's vision – Cavite "First Class, World Class"; Identify and discuss the Project's advantages, key features, and potential

SUBJECT	DESCRIPTION
	major benefits
D. TECHNICAL ANALYSIS	
9. Topographic Survey	Identify the topographic survey area and describe the survey method used; Present the topographic description and survey results
10. Geotechnical Data	Provide a geotechnical analysis of the Project site and determine the physical characteristics and structural properties of the underlying soil or rock through sampling, field testing, and laboratory testing; Provide soil sampling results for at least eighteen (18) boreholes (based on primary data or original analysis of secondary data)
11. Concept Plan and Design of Phased Development	Show and describe the Challenger's conceptual layout, land use, and site or master development plan with drawings for the phased implementation of the Project in strict compliance with the MPSS and the JVA; Identify and provide a strategic view on all supporting infrastructure, connectivity, utilities (electricity, water supply, wastewater treatment, telecommunications, internet, etc.) and ancillary facilities needed to make the Project usable, livable and accessible
12. Approach and Methodology for Project Development and Implementation	Describe the Challenger's specific approach, methodology and delivery strategy in order to successfully develop and complete the Project as defined in the MPSS and the JVA;
13. Key Performance Parameters	Identify and list the key performance parameters, factors, elements, goals and activities that are deemed critical to the successful development and implementation of the Project including possible relocation or resettlement issues

SUBJECT	DESCRIPTION
14. Project Management Structure and Organization	Provide a diagram and describe the organizational structure, integrated teams and management decision-making process that the Challenger intends to set up for the execution of the Project; Discuss the core elements of how management, oversight and reporting of Project execution will be carried out
15. Engineering and Technology Readiness	Explain the engineering, technology and construction method to be employed in the design and construction of the Project to achieve cost-efficiency and fast-tracked implementation (without sacrificing quality and safety); Identify and describe any new, proprietary, or innovative technology, process, design, methodology or engineering concept that will improve the construction, operation, performance, safety, sustainability and/or maintenance of the Project
16. Project Implementation Work Plan and Construction Schedule Baseline	Provide a Project implementation schedule and work plan showing key activities and completion dates consistent with the terms of this ITC, the MPSS and the JVA; Key activities should include: completion of the Full Feasibility Study, Final Master Plan,; permitting and approvals; financial closing; construction start date; phased development construction completion, etc.; Summarize and list the planned key construction milestones and events for the development of the Project and indicate the targeted or planned completion date of each milestone
17. Risk Management	Describe the basic principles on how risk management will be developed, implemented and integrated into the overall Project execution approach
18. Quality Assurance, Safety and Health	Explain the fundamental approach on how quality assurance, safety and health management and compliance with

SUBJECT	DESCRIPTION
	relevant laws, standards, rules and regulations will be systematically integrated in work and management practices
19. Environment and Social Assessment	Prepare an initial environmental and social factor examination of the Project and ensure compliance with the standard approach under applicable rules and regulations; Identify the environmental and social impacts including possible mitigation measures; Summarize the planned environmental management, monitoring and compliance plans and systems that the Challenger intends to apply and integrate in the execution of the Project
E. FINANCIAL AND ECONOMIC	ANALYSES
20. Financial Analysis	Provide financial projections, weighted average cost of capital, internal rate of return (IRR), and relevant ratio calculations (debt-to-equity, debt service coverage, etc.) for the Project and the Joint Venture including indicative Project capital cost and investment requirement estimates for each phase; Present passenger traffic forecasts and revenue projections for the term of the Joint Venture; Provide a sensitivity analysis for Project IRR and DSCR under different cost, and traffic forecast; Put forward and explain the Challenger's financing plan that identifies the potential sources of equity and debt financing (substantiated by letters of interest or support from such sources)
21. Economic Feasibility Assessment	Prepare and show economic internal rate of return (EIRR) calculations for the Project; Ensure that the EIRR analysis and results comply with the standard approach, guidelines and hurdle rates set by NEDA-ICC
22. Value for Money Analysis	Provide a value for money analysis

SUBJECT	DESCRIPTION
	applying the VfM methodology prescribed by the PPP Governing Board which estimates the total expected cost savings from the PPP option vis-à-vis the traditional public procurement mode arising from the avoidance of Project risks by the government
23. Risk Analysis	Provide a Project risk register or risk allocation matrix which identifies and describes the key risks associated with the CBRT Project, the preferred allocation consistent with the JVDA, as well as the Challenger's plans and strategies on how to manage or mitigate them; Ensure compliance with applicable LGU PPP guidelines on risk allocation and mitigation
F. LEGAL FRAMEWORK ANALYSIS	
24. Statutory Basis	Discuss the legal framework for the development of the Project including environmental protection and compliance
25. The Republic Act No. 11966, otherwise known as the "PPP Code of the Philippines" and its Implementing Rules and Regulations	Discuss the suitability and applicability of the Republic Act No. 11966, otherwise known as the "PPP Code of the Philippines" and its Implementing Rules and Regulations as the main legal and implementation framework for the development of the CBRT Project
26. Project Legal Implementation and Next Steps	Explain the legal implementation steps from Competitive Challenge leading to Project award and the start of construction
27. Suitability of the Joint Venture Modality	Discuss the suitability of the joint venture modality as the preferred PPP arrangement for developing and implementing the CBRT Project
28. Regulatory Framework	Explain the applicable legal and regulatory aspects of and requirements on the proposed land use; Identify the key permits and government approvals for the development of the Project; Describe the strategy and plan for obtaining all permits, licenses and approvals within the development period

SUBJECT	DESCRIPTION
G. CONCLUSION	
29. Conclusion	Summarize the key highlights of the Project Study and draw the Challenger's main conclusions
PROJECT STUDY ANNEXES	Attach all primary and/or secondary data analysis results and other relevant annexes or schedules

ANNEX TP-2: ACCEPTANCE AND COMPLIANCE STATEMENT

[Company Letterhead]

[Date]

THE PUBLIC-PRIVATE PARTNERSHIP
PRE-QUALIFICATION BIDS AND AWARDS COMMITTEE

Provincial Government of Cavite Cavite Provincial Capitol Trece Martires City Province of Cavite

Attention: MR. ALVIN S. MOJICA, MAED MPA Chairman, PPP-PBAC

Dear Sirs.

Acceptance and Compliance Statement—Cavite Bus Rapid Transit System Project

[Name of Challenger or Consortium] hereby declares, represents, and warrants that:

- 1. It has read and understood each and every section and page of the Request for Competitive Proposals (RCP) including the Minimum Performance Standards and Specifications, the Joint Venture Agreement, their provisions, terms and conditions, and all amendments, supplements, or modifications thereto, as well as the decisions, rulings and instructions of the PPP-PBAC in relation to the Competitive Challenge Process for the captioned Project; and
- 2. It accepts and agrees to be strictly bound and shall fully abide by and comply with such provisions, terms and conditions, amendments, supplements, modifications, and decisions.

(Name of Challenger/Name of Consortium and Lead Member)
By:
(Name and Signature of Authorized Representative)
SUBSCRIBED AND SWORN TO before me this (date) day of (month and year) at (place), the affiant exhibiting to me his/her (proof of identity acceptable under Philippine notarial regulations), issued at (city) on (date).
Notary Public Doc. No ; Page No ; Book No ; Series of 2024.

ANNEX FP-1:FINANCIAL PROPOSAL LETTER

[Company Letterhead]

[Date]

THE PUBLIC-PRIVATE PARTNERSHIP PRE-QUALIFICATION, BIDS AND AWARDS COMMITTEE

Provincial Government of Cavite Cavite Provincial Capitol Trece Martires City Province of Cavite

Dear Sirs:

Financial Proposal—Cavite Bus Rapid Transit (CBRT) System Project

[Name of Challenger] hereby unconditionally offers, declares, confirms and submits to the Provincial Government of Cavite the Province Revenue Share for the captioned Project:

in accordance with the Request for Competitive Proposals (RCP) for the Project, which includes the Instructions to Challengers, the Minimum Performance Standards and Specifications, and the Joint Venture Agreement.

Our offer is final and binding and can be accepted by the Provincial Government of Cavite pursuant to and following the procedures prescribed under the RCP.

[Date and Place of Execution].

For and on behalf of [Name of Challenger]

[Signature, Name and Title of Authorized Representative]

ANNEX FP-2: FINANCIAL MODEL

Name of Project: Cavite Bus Rapid Transit System Project
Name of Challenger:
Challengers must submit their working financial model for the Project or joint venture in electronic form stored in an external USB drive, in Microsoft Excel format, showing all relevant assumptions, formulas, calculations and supporting work sheets, including the offered Leasehold Interest Value and Expected Equity Share of the PGC, with amounts stated in Philippine Pesos and financial projections over the initial 35-year term of the Joint Venture with base figures expressed in January 2022 prices and thereafter adjusted based on the relevant adjustment factor (e.g., projected Consumer Price Index movement).
1. Key Assumptions
Capital Costs – development, construction, interest during construction
Operation and Maintenance Costs
Land Market Value Appreciation
Cost of Equity
Cost of Debt
70:30 Leverage Ratio
2. Projected Income and Expenses (30 years)
Operating and Maintenance Expenses Other Expenses Depreciation and Amortization Total Expenses
Operating Income
Interest Expenses, Other Expenses
Net Income Before Tax
Tax

Net Income After Tax

Tax Holidays and Other Fiscal Incentives

3. Projected Balance Sheet (30 years)

Assets

Current

Long-term

Others

Total Assets

Liabilities

Current

Long-term

Others

Total Liabilities

Stockholder's Equity
Outstanding, subscribed and paid-in capital
Retained earnings
Total Stockholders' Equity

Total Liabilities and Stockholders' Equity

4. Projected Cashflow Statement (30 years)

Cashflow from Operations

Cash inflows from Project revenues
Changes in working capital
Adjustments for non-cash items
Other operating cash inflows
Cash operating and maintenance costs

Net cashflow from operations

Cashflow from investing

Cash inflows from investing activities
Capital expenditure
Other cash outflows from investing activities

Net cashflow from investing activities Cashflow from financing Interest Income Interest expense Gross borrowing Gross debt repayment Equity contributions Payments to shareholders Net cashflow from financing activities Net cashflow Cash at beginning Cash at end 5. Rates of Return and Cost of Capital Project Internal Rate of Return (IRR) and Weighted Average Cost of Capital (WACC) (please show calculations to derive the Project IRR and breakdown of WACC each year) Equity IRR (please show calculations to derive the equity IRR and compare with the cost of equity) For and on behalf of (Challenger/Lead Member) By:

(Signature, Name and Designation of Authorized Representative)

NOA-1 FORM: Equity Contribution Undertaking

We, ABC Consortium (the "Consortium"), the Winning Bidder, do hereby undertake that its members will infuse the following equities to the Concessionaire:
1) Corporation, the Lead Member and the Qualifying Initial Shareholder fulfilling the Financial Qualification Requirement of the Winning Bidder, the Consortium, will infuse eighty percent (80%) of the committed equity of the Concessionaire in the amount of (Php); and,
2) Corporation, the Qualifying Initial Shareholder fulfilling the Technical/O&M Qualification Requirement of the Winning Bidder, the Consortium, will infuse twenty percent (20%) of the committed equity of the Concessionaire in the amount of (Php).
The proposed subscribed shares of stock of the Concessionaire is (Php) with a proposed initial authorized capital stock of (Php), as indicated in its incorporation documents.
The estimated Total Project Cost of the Concessionaire is (Php), at least thirty percent (30%) of which shall be financed through its Equity or an equivalent amount of (Php).
We execute this undertaking in compliance with the Post – Award Requirements under Section of the Instructions to Challengers and the Notice of Award datedissued by the Provincial Government of Cavite for the Cavite Bus Rapid Transit System Project. By: ABC Consortium
·
SUBSCRIBED AND SWORN TO before me this [] day of 2024 at, affiant exhibiting to me his/her Passport with No issued at
Doc. No.:; NOTARY PUBLIC Page No.:; Book No.:; Series of 2024.