

**ANNUAL GENDER AND DEVELOPMENT (GAD) PLAN AND BUDGET
FY 2021**

Sequence No.: 2021-010600

Organization: Public-Private Partnership Center of the Philippines

Organization Category: National Government, Attached Agency

Organization Hierarchy: National Economic and Development Authority, Public-Private Partnership Center of the Philippines

Total Budget/GAA of Organization:	202,421,000.00			
Total GAD Budget	14,374,712.10	Primary Sources	14,374,712.10	
		Other Sources	0.00	
% of GAD Allocation:	7.10%			

	Gender Issue /GAD Mandate	Cause of Gender Issue	GAD Result Statement /GAD Objective	Relevant Organization MFO/PAP or PPA	GAD Activity	Performance Indicators /Targets	GAD Budget	Source of Budget	Responsible Unit /Office
	1	2	3	4	5	6	7	8	9

CLIENT-FOCUSED ACTIVITIES



THIS IS TO CERTIFY THAT THIS DOCUMENT HAS BEEN REVIEWED AND ENDORSED THROUGH THE GMMS

**DIONNE MARGA M. LARIN
GAD CHAIRPERSON**

**FERDINAND A. PECSON
EXECUTIVE DIRECTOR**



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	Gender Issue /GAD Mandate	Cause of Gender Issue	GAD Result Statement /GAD Objective	Relevant Organization MFO/PAP or PPA	GAD Activity	Performance Indicators /Targets	GAD Budget	Source of Budget	Responsible Unit /Office
	1	2	3	4	5	6	7	8	9
1	Insufficient policy cover for mainstreaming GAD and women empowerment in PPP projects, specifically for GAD integration in non-PDMF supported project/Insufficient policy cover for mainstreaming GAD and women empowerment in PPP projects, specifically for GAD integration in non-PDMF supported project	Slow process in approving of enabling policies for non-PDMF PPP projects	Continuous improved integration of gender equality in PPP projects (PDMF and non-PDMF)	MFO: Enhance existing policy environment for PPP implementatin	Conduct of workshop to integrate Gender Perspective in the Policies for LGU-PPP Programs for Solid Waste Management	Number of policies integrated with gender Number of LGUs that received the SWM Guidelines - 1 Policy integrated with gender 10 LGUs that received the SWM Guidelines	10,338.49	GAA	PFD



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2	Insufficient policy cover for mainstreaming GAD and women empowerment in LGU-PPP projects/Insufficient policy cover for mainstreaming GAD and women empowerment in LGU-PPP projects	Lack of awareness of the need to include gender and social safeguard provisions	Improve integration of gender equality in LGU-PPP projects	MFO: Enhance existing policy environment for PPP implementatin	Issue review and recommendation to include gender safeguards in the PPP Code of local government units	Number of local government units (LGUs) PPP Code that received the PPP's review/recommendation to include of "Safeguards in PPP: Mainstreaming Environmental, Displacement, Social and Gender Concerns" in their Local PPP Code - Four (4) local government units (LGUs) PPP Code that received the PPP's review/recommendation to include of "Safeguards in PPP: Mainstreaming Environmental, Displacement, Social and Gender Concerns" in their Local PPP Code	8,676.90	GAA	PFD



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3	Insufficient policy cover for mainstreaming GAD and women empowerment in PPP projects, specifically for GAD integration in non-PDMF supported project/Insufficient policy cover for mainstreaming GAD and women empowerment in PPP projects, specifically for GAD integration in non-PDMF supported project	Slow process in approving of enabling policies for non-PDMF PPP projects	Continuous Improve integration of gender equality in PPP projects (PDMF and non-PDMF)	MFO: Enhance existing policy environment for PPP implementation	Conduct workshop to integrate gender policies/safeguards in the development of LGU health projects	Issuance of health toolkit integrated with gender- 1 ("Formulation of a Local Health PPP Development Toolkit System for improved development of LGU health projects" which aims to mainstream gender issues in LGU-PPP health-related projects)- Issuance of health toolkit integrated with gender- 1 ("Formulation of a Local Health PPP Development Toolkit System for improved development of LGU health projects" which aims to mainstream gender issues in LGU-PPP health-related projects)	11,938.28	GAA	PFD



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4	Insufficient policy cover for mainstreaming GAD and women empowerment in PPP projects/Insufficient policy cover for mainstreaming GAD and women empowerment in PPP projects	Absence of law institutionalizing the need to include gender and safeguard provisions in PPP projects	Continuous Improve integration of gender equality in PPP projects	MFO: Enhance existing policy environment for PPP implementatin	Include gender-related policies in the Executive Branch Version of the PPP Act (Means of Verification: Transmitted inputs to the executive branch version of the PPP Act)	Issuance of a policy integrated with gender- 1 ("Executive branch version of the PPP Act" - which will contain gender and social safeguard provisions) - Issuance of a policy integrated with gender- 1 ("Executive branch version of the PPP Act" - which will contain gender and social safeguard provisions)	4,135.40	GAA	PFD



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5	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (e.g. communication, technology, goods and services)	MFO: Capacity Building Program	Capacitate career executive officers, middle managers, and other concerned officers from implementing agencies on GAD analysis as a component of a PPP project study/proposal. This can be through (but not limited to) the following capacity building programs:-Career Executive Service Boards Integrated Gabay ng Paglilingkod Training Course-Development Academy of the Philippines Public Management Development Program(MOV: Documentation of the activity, Powerpoint presentation materials)	Number of capacity building activities with GAD component conducted by end of 2021 - 2 capacity building activities with GAD component conducted by end of 2021	32,500.00	GAA	ODED1
6	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services) technology, goods and services)	MFO: Ensure all transaction, bid andproject documents are legally sound	Prepare SAR/scope of work/TOR/contract of the consultant with gender component (Means of Verification: TORs / Scope of work / contracts)	Number of SAR/scope of work/TOR/contract of the consultantprepared with gender component - 4 TOR/scope of work/contract prepared with gender component	317,669.84	GAA	PDMFS



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7	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services)	MFO: Monitor contractual compliance of PPP projects	Monitor the performance of gender specialists or equivalent positions /output submission of the consultant (Means of Verification: Copy of feasibility studies and Performance Evaluation Reports)	% FS submitted by the consultant with gender/social safeguard considerations% of gender specialists or equivalent positions evaluated, with at least satisfactory performance - 100% of FS submitted with gender/social safeguard considerations80% of gender specialists or equivalent positionsevaluated, with at least satisfactory performance	68,475.81	GAA	PDMFS



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8	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services)	MFO: Capacity Building Program	Capacitate implementing agencies on GAD analysis as component of PPP project study/proposal (Means of Verification: PowerPoint presentation, HGDC Checklist)	% of programmed capacity building activities on Phase I (Overview of the PPP Process and the Philippine PPP Program) and Phase II (PPP Project Preparation) conducted by end of 2021 with at least 20 participants per training/activity and composed of at least 40% female - 90% of programmed capacity building activities on Phase I (Overview of the PPP Process and the Philippine PPP Program) and Phase II (PPP Project Preparation) conducted by end of 2021 with at least 20 participants per training/activity and composed of at least 40% female	637,121.47	GAA	CBD



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9	Weak integration of GAD in PPP projects	Limited knowledge of Implementing Agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services) women and men to PPP project benefits	MFO: Ensure judicious utilization of human, financial and physical resources	Development/Enhancement of system collaboration tool on GAD related data, improve PPPC website (GAD section) andconduct of GAD collaboration system tool testing/review and uploading/updating of contents (Means of Verification: See attached GAD Connections and Diagram - Access to Data, PPPC Official Website)	Development/Enhancement of GAD collaboration system tool, with GAD sectionConduct of GAD collaboration system tooltesting, review and uploading/ updating ofcontentsRegular updating of theGAD section/page in thePPPC website - GAD collaboration system tool developed by end of 2021GAD collaboration system tooltesting and review, uploading/updating ofcontents conducted by end of 2021UpdatedGAD Section/page in thePPPC website	5,007,221.28	GAA	MISD
10	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services)	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct review of PPP contracts submitted by implementing agencies to ensure gender-fair language (Means of Verification: PPP contract review report should indicate consideration of gender-fair language and suggest necessary revisions when appropriate.)	% PPP contracts reviewed for gender-fairlanguage - 100% of PPP contracts reviewed for gender-fair language	873,482.88	GAA	LS



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11	Weak integration of GAD in PPP projects/Limited knowledge of implementing agencies in GAD integration in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (e.g. communication, technology, goods and services)	MFO: Number of projects added to the pipeline	Conduct of review on the inclusion of GAD component in project documents/proposals (Means of Verification: Project Concept Notes and Staff Appraisal Reports, Project Evaluation Memorandum, Business Cases prepared, Feasibility Studies / Unsolicited Proposals / ICC-PE forms reviewed)	Number of Project Concept Note, Feasibility Study/Business Case, ICC-PE Forms, or Unsolicited Proposal Reviewed - 10 Evaluation Reports (i.e. SAR, PEM, etc.) released with findings on the GAD component	1,160,531.59	GAA	PDS
12	Limited availability of PPP-relevant GADknowledge products	Limited availability of GAD-related datapresentation on PPPs within information, communication, and education (IEC) materials available for public consumption	Strengthen data collation procedures within the organization and identify relevant GAD information that may be reflected in the Center's various knowledge products	MFO: Ensure judicious utilization of human, financial and physical resources	Presentation of GAD data collated from different service/s on knowledge products (Means of Verification: Copy of the PPPC Annual Report, PPP Talk, and Capacity Training Module on Contract Management)	Number of knowledge products which have GAD component - 3 knowledge products which have GAD component	645,000.00	GAA	KMD
13	Limited availability of PPP-relevant GADknowledge products	Limited availability of GAD-related data presentation on PPPs within the Center's social media platforms and official website	Strengthen data collation procedures within the organization and identify relevant GAD information that may be reflected in theCenter's various social media platforms and official website	MFO: Ensure judicious utilization of human, financial and physical resources	GAD-related social media posts (Means of Verification: PPP Center Facebook and Twitter accounts, and PPPC Official Website banners/infographic)	Number of GAD-related social media postsdeveloped - at least 5 GAD-related social media postsdeveloped	10,000.00	GAA	KMD



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ORGANIZATION-FOCUSED ACTIVITIES									
14	Limited support of top management for the integration of gender equality- and women empowerment-related concerns in PPP projects	Top management tends to view GAD integration as a non-priority for the Center	Stronger and consistent management support for GAD integration in PPP Center policies and operations	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct of GAD Committee Mid-Year Assessment and Planning (MOV: Attendance sheet, documentation of the activity, Powerpoint presentation materials)	GAD Committee Mid-Year Assessment and Planning conducted - GAD Committee Mid-Year Assessment and Planning conducted	151,000.00	GAA	CPDD, HRD & GAD Committee
15	Limited support of top management for the integration of gender equality- and women empowerment-related concerns in PPP projects	Top management tends to view GAD integration as a non-priority for the Center	Stronger and consistent management support for GAD integration in PPP Center policies and operations	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct of PPPC-Wide Year-End Assessment Activity which includes the reporting of 2021 GAD Accomplishments (MOV: Attendance sheet, documentation of the activity, Powerpoint presentation materials)	PPPC-Wide Year-End Assessment Activity conducted and 2021 GAD Accomplishment reported - PPPC-Wide Year-End Assessment Activity conducted and 2021 GAD Accomplishment reported	891,500.00	GAA	OED/CPDD & GAD Committee



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16	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct of capacity building for GAD Committee members (Means of verification:PowerPoint presentation materials, attendance sheet)	No. of capacity building activities for the GAD Committee with at least 15 participants per training/activity and composed of at least 50% female - 4 capacity building activities for the GAD Committee with at least 15 participants per training/activity and composed of at least 50% female- No. of capacity building activities for the GAD Committee with at least 15 participants per training/activity and composed of at least 50% female - 4 capacity building activities for the GAD Committee with at least 15 participants per training/activity and composed of at least 50% female	210,347.56	GAA	GAD Committee



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17	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resource	Conduct of GST sessions (Means of Verification: Attendance Sheet)	No. of GST sessions conducted to at least 50% female newly hired PPPC employees - 2 GST sessions conducted to at least 50% female newly hired PPPC employees - No. of GST sessions conducted to at least 50% female newly hired PPPC employees - 2 GST sessions conducted to at least 50% female newly hired PPPC employees	17,063.00	GAA	HRD
18	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct of Onboarding Orientation Sessions (Means of Verification: Attendance Sheet)	No. of orientation sessions conducted to at least 50% female newly hired PPP employees - 10 orientation sessions conducted to at least 50% female newly hired PPP employees - No. of orientation sessions conducted to at least 50% female newly hired PPP employees - 10 orientation sessions conducted to at least 50% female newly hired PPP employees	10,194.64	GAA	HRD



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19	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct of Learning Session on Violence Against Women and their Children (VAWC) (Means of Verification: Attendance Sheet)	% of total PPPC employees attended the program with at least 50% female employees in attendance - 50% of total PPPC employees attended the program with at least 50% female employees in attendance - % of total PPPC employees attended the program with at least 50% female employees in attendance - 50% of total PPPC employees attended the program with at least 50% female employees in attendance	13,328.68	GAA	HRD



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20	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Celebration of Womens Month (Means of Verification: Attendance Sheet)	% of total PPPC employees attended the program with at least 50% female employees in attendance - 50% of total PPPC employees attended the program with at least 50% female employees in attendance - % of total PPPC employees attended the program with at least 50% female employees in attendance - 50% of total PPPC employees attended the program with at least 50% female employees in attendance	34,500.00	GAA	HRD
21	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Availment of Solo Parent Leave, Magna Carta for Women Leave, and Maternity Leave (Means of Verification: Approved Application for Leave)	No. of leaves availed by employees - 100% of Solo Parent, Maternity, and Magna Carta for Women Leave applications of female employees processed - No. of leaves availed by employees - 100% of Solo Parent, Maternity, and Magna Carta for Women Leave applications of female employees processed	443,787.00	GAA	HRD



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22	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Policy integrating Gender and Development (GAD)(Means of Verification: Copy of the approved Policy)	No. of policies formulated - No. of policies formulated	303,946.00	GAA	HRD
23	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Learning and Development - Inclusion of Equal Employment Opportunity Principles (EEOP) in the learning and development programs of the PPP Center (Means of Verification: Copy of the Policy)	No. of programs attended - No. of programs attended	1,873,846.80	GAA	HRD
24	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Creation of GAD-related HRD Database (Means of Verification: created database)	Created GAD-related HRD Database - Created GAD-related HRD Database	63,644.09	GAA	HRD



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25	Weak integration of Gender Equality and Women Empowerment in PPPC's PPAs	Minimal attention to gender consideration/integration in the PPPC	Consistent support for GAD integration in PPPC policies and PPAs	MFO: Ensure judicious utilization of human, financial and physical resources	Maintenance of gender-responsive facilities (Means of Verification: Copy of Approved Purchase Order (PO))	% operational and maintained facilities and equipment of Male/Female/PWD Comfort Room, Wellness/Breastfeeding Station - 100 % operational and maintained facilities and equipment of Male/Female/PWD Comfort Room, Wellness/Breastfeeding Station	230,235.20	GAA	GSD
26	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (e.g. communication, technology, goods and services)	MFO: Number of projects added to the pipeline	Conduct of meetings and knowledge sharing sessions on grading PPP Projects in the pipeline based on gender mainstreaming(Means of Verification: presentation materials, attendance sheet)	Number of meetings/knowledge sharing sessions conducted on gender mainstreaming categories of PPP Projects - 5 knowledge sharing sessions/meetings conducted on gender mainstreaming categories of PPP Projects	62,867.33	GAA	PDS



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27	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (e.g. communication, technology, goods and services)	MFO: Number of projects added to the pipeline	Conduct of meetings for the preparation of guide questions for PDOs to assess GAD components of a project.(Means of Verification: attendance sheet, draft guide questions/forms)	Number of consultation/coordination meetings on preparation of guide questions for PDOs to assess GAD components of a project - 4 consultation/coordination meetings on preparation of guide questions for PDOs to assess GAD components of a project and initial review of draft forms/guide questions.	30,004.36	GAA	PDS
28	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services)	MFO: Review of PPP projects passing through the NEDA-ICC Technical Board	Enhancement of existing Project Evaluation Reports on proposed PPP projects to include gender-related information, such as the HGDG assessment and score (which NEDA ICC requires for all proposed PPP projects), gender-specific concerns, and gender safeguards (Means of Verification: See attached template for monitoring PED's GAD-related activities)	% of PED Project Evaluation Reports drafted that contain GAD-related information % of projects for evaluation whose GAD scores are reflected in the Project Evaluation Database- 50% of PED Project Evaluation Reports that contain GAD-related information, such as the HGDG Assessment and Score 100% of projects for evaluation	285,401.98	GAA	PED



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29	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services)	MFO: Monitor contractual compliance of PPP projects	Enhancement of the monitoring template to include GAD-related information, such as the HGDG assessment and score, sex-aggregated data, GAD-specific issues/concerns, and GAD-responsive facilities (Means of Verification: See attached Gender and Environmental and Resettlement Safeguards of Project Development and Monitoring Facility Supported Projects and PPP monitoring framework and protocols)	% of Monitoring and Evaluation reports that contain GAD-related information, such as how gender issues identified in the feasibility study/business case were address in the Final Project Design" - 50% of Monitoring and Evaluation reports that contain GAD-related information, such as how gender issues identified in the feasibility study/business case were address in the Final Project Design	594,835.45	GAA	PMD
30	Weak integration of GAD in PPP projects	Limited knowledge of implementing agencies in GAD integration in PPP projects	Improved GAD-responsiveness of PPP projects, including more equitable access of women and men to PPP project benefits (communication, technology, goods and services)	MFO: Monitor contractual compliance of PPP projects	Mainstreaming of evaluation of MPSS and KPIs of PPP projects that have GAD component (Means of Verification: Issued Contract Management Guide or Template)	Issuance of Contract Management Guide or Template which includes a GAD component - Issuance of Contract Management Guide or Template which includes a GAD component	5,079.15	GAA	PFD, PED, and PMD



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31	Limited availability of PPP-relevant GADknowledge products	Limited availability of tools to support the GAD communication campaign available for public consumption	Increased appreciation/awareness of PPPC officials and personnel, implementing agencies (IAs) and other researchers ongender-related laws, policies, issues and concerns	MFO: Ensure judicious utilization of human, financial and physical resources	Build a library collection of GAD knowledge products (Means of verification: Library collection stored in the GAD section)	% increase in library collection of GADmaterials - 50% increase in library collection of GADmaterials	55,000.00	GAA	KMD
32	Limited support of top management forintegration of GE and WE concerns inPPP projects/Limited support of topmanagement for integration of GEand WE concerns in PPP projects	Absence of policies supportive of GAD mainstreaming	Stronger and consistent management support for GAD integration in PPPCpolicies and operations.	MFO: Ensure judicious utilization of human, financial and physical resources	Conduct of review and assessment of the GAD responsiveness of internal policies of the PPPC (Means of Verification: Issuance of review of internal policies which included in its review its GAD responsiveness including gender-fair language)	% PPPC's internal policies relative to GAD-related matters are reviewed by LS - 100% PPPC's internal policies relative to GAD-related matters are reviewed by LS	283,775.63	GAA	LS



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33	Limited support of top management for integration of GE and WE concerns in PPP projects/Limited support of top management for integration of GE and WE concerns in PPP projects	Top management tends to view GAD integration as a non-priority for the Center	Stronger and consistent management support for GAD integration in PPP Center policies and operations.	MFO: Ensure judicious utilization of human, financial and physical resources	Attend an Orientation/Workshop on Gender- Fair language (Means of verification: Certificate of Attendance)	% of Legal Service officers and staff capacitated on gender-fair language - 75% of Legal Service officers and staff capacitated on gender-fair language	7,086.12	GAA	LS
34	Limited support of top management for integration of GE and WE concerns in PPP projects/Limited support of top management for integration of GE and WE concerns in PPP projects	Absence of policies supportive of GAD mainstreaming	Stronger and consistent management support for GAD integration in PPP policies and operations.	MFO: Ensure judicious utilization of human, financial and physical resources	Issuance primer on updates on newly-issued gender-related laws, issuances and other legal developments	Quarterly issuance of primer on gender-related laws, issuances and other legal developments - 4/4 issuance of primer on gender-related laws, issuances and other legal developments	20,177.17	GAA	LS
SUB-TOTAL							14,374,712.10	GAA	
TOTAL GAD BUDGET							14,374,712.10		



Prepared By:	Approved By:	Date
		
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GAD Chairperson	Executive Director	

